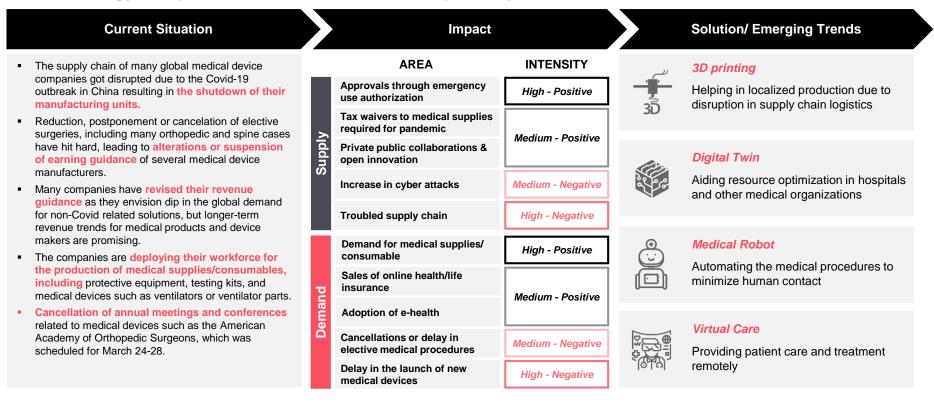
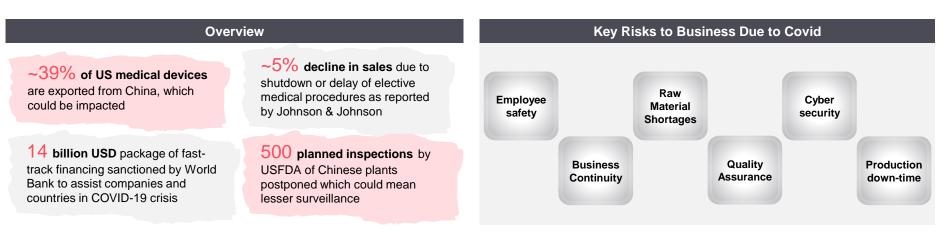
IMPACT OF COVID-19 ON THE MEDICAL DEVICES INDUSTRY



The outlook of the med-tech industry until mid-2020 would remain dim, however, the industry would gain due to quick regulatory approvals, strategic partnerships driving innovation & speed of technology adoption in critical care and respiratory care



India and other low-cost manufacturing countries would gain in medium to long term as governments like Japan & Australia are motivating companies to move manufacturing out of China



Market Status

- China has been the hub of manufacturing facilities for most of the top 10 global medical device companies, but also being the Covid-19 epicenter is disrupting the medical products supply chain
- Production slow-downs of medical devices in American and European countries resulting in supply delays and revenue losses to manufacturers and assemblers
- Delay in regulatory inspections of medical device plants due to travel ban in various geographies would lead to lesser surveillance raising doubts over the product qualities

Mitigation Measures Taken by Companies

- Boston Scientific has taken proactive steps to reduce costs through pay-cuts for executive members, temporarily reducing work-week schedules for employees, and decreasing discretionary spending
- Sanofi is encouraging all office-based employees to work-from-home and leverage digital tools & platforms instead of face-to-face meetings to interact with healthcare professionals
- Medical organizations such as hospitals are ensuring accelerated initiatives towards the digital transformation of health care delivery models
- Huge cash reserves with the major players in the industry may result in immense funding for start-ups and M&A deals later this year

Supply Side

Impact of Covid-19

Consumable medical supplies

Supply chain

- Impact:- High Negative
- Being a manufacturing hub, Covid's impact in China has impacted the supply chain of most medical device companies, barring a few companies exporting essential medical devices

Cyber attacks

- Impact:- Medium Negative
- Interpol warned hospitals and medical organizations about the possible cyber-attacks during the pandemic, as they are busy focusing on people affected with the coronavirus

Tax waivers

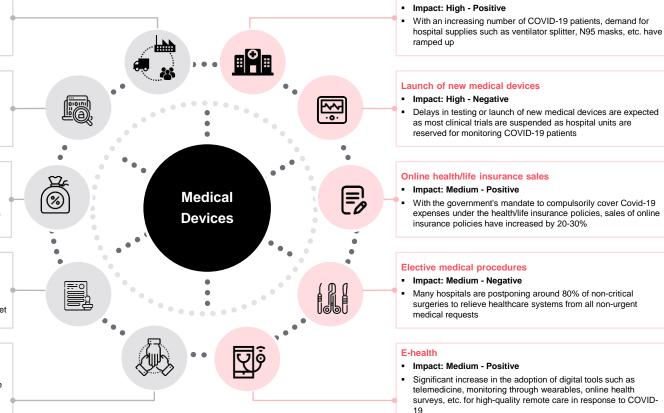
- Impact:- Medium Positive
- Many governments have lifted custom duty and other indirect taxes on protective equipment, testing kits, and medical devices such as ventilators to enable cost-effective procurement

Accelerated Approvals

- Impact:- High Positive
- Regulatory bodies are granting speedy approvals through Emergency Use Authorizations (EUAs) to medical devices used during the pandemic such as ventilators, N95 masks, etc. to meet the increasing demand

Private public collaborations and open innovations

- Impact:- Medium Positive
- Government and private companies are joining hands to provide resources in short supply; open-source libraries are helping volunteers in their contribution to medical supply production



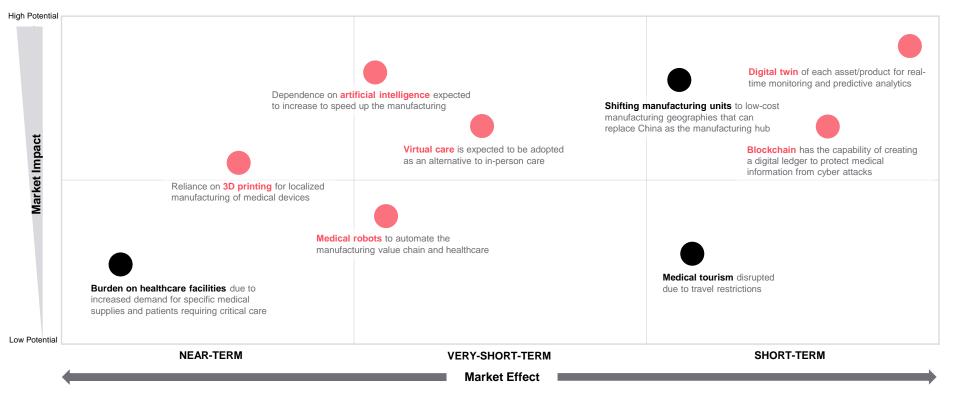
Medical organizations are partnering with technology developers to focus on developing and validating innovative applications of existing technologies amidst the Covid pandemic

	Technology Trends			
Technology	3D printing	Digital Twin	Medical Robot	Virtual Care
Reasons for Adoption	 Disruption of supply chain logistics Localized production in a timely manner Possibility of mass customization 	 Inability to access, mobilize, and utilize data Empower patients to make informed decisions 	 Automating several medical procedures Minimizing human contact 	 Enhance access to patient care and treatment Quick and time-efficient care
Future Trends	 Rise in investment for related innovations A prominent role in futuristic supply chain 	 Tremendous growth expected within resource optimization Automate value chain in an error-free manner 	 A surge in the robotic application for contactless medical procedures Elective surgeries may be picked up with robotic technology, such as Stryker's Mako 	 Scalable technology to provide personalized virtual health/ wellness coach, specifically focusing on elderly people
Case Study	VESper: FDA-EAU 3D printed ventilator expansion device that allows one ventilator to support up to two patients	 CriticalCare Project: digital twin of every hospital to provide real-time status of critical care bed availability across the UK 	 LightStrike: full-spectrum UV germ-zapping robot to help slow down the coronavirus spread within healthcare settings 	 TeleICU: artificial intelligence-based predictive analytics to identify disease severity from a remote command center
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Within digitalization and connected devices - 3D printing, robotics & virtual care would have high potential in near to short term



Note: Red color text indicates positive impact and black indicates negative impact on the industry

What are the technology trends that are emerging due to COVID-19, e.g., open/external innovation, humanitarian aid, etc.?

Which suppliers, manufacturers, and service providers (CMOs/CDMOs/CROs) are active in consumables and emergency medicines that are ready to collaborate in specific geographies?

Which start-ups are active in developing disruptive solutions to address the issues associated with COVID-19?

What are the key risks associated with the medical device manufacturing and supply chain?

How companies are leveraging exponential technologies to overcome the impact of COVID-19 like 3D printing, Digitalization, Artificial Intelligence, etc.?

What measures have been taken by competitors to minimize the impact of COVID-19 on their different business units?

How COVID-19 pandemic would impact the business development and expansion activities, including M&As, collaborations, etc. in the short-term and long-term? What could be lucrative potential acquisition targets in the near-term?

What amendments & guidelines are expected by the global regulatory bodies in policies to minimize the current impact of COVID-19?

Which are the commercially attractive geographies that can replace China as a manufacturing hub?

Our Solutions

STRATEGIC PROGRAMS

MEMBERSHIP PROGRAMS

Developing a future-proof business line: We help by answering your unknowns, by challenging your view of what is possible and by identifying linkages of emerging technologies with existing & new markets **Discovery &** Actionable Insights Foresight & Technology Scouting Opportunity Competitive Market Horizon Planning & Monitoring Identification Assessment Intelligence **FUTURE OF** Make Informed Selections. Develop Game Plans: We leverage deep rooted techno-commercial insights Industries and work together in developing action plans to help you meet your strategic business objectives Technologies Markets Positioning & Business Models Strategy Sustainability Partner Continuous Technology, Market & Competition Strategy Business Model Identification Disruption Development Regulations & M&A Monitoring Evaluation Deliver business impact: We help our clients navigate uncertainties and assist in implementing technologies and business models to solve existing business challenges, address strategic growth objectives or be the disruptors in their markets Implementation & **Driving Disruption** Technology Technology Technology Company / Technology Commercialization Implementation Adoption **Benchmarking & Due** Ecosystems Diligence

Thank you

North America

55 Madison Ave, Suite 400 Morristown, NJ 07960 USA T: +1 212 835 1590

Europe

328-334 Graadt van Roggenweg 4th Floor, Utrecht, 3531 AH Netherlands T: +31 30 298 2108

United Kingdom

5 Chancery Lane London EC4A 1BL United Kingdom T: +44 207 406 7548

Asia Pacific

Millennium Business Park Sector 3, Building # 4, Mahape Navi Mumbai 400 710 India T: +91 22 6772 5700

FutureBridge

futurebridge.com